

Hans-Joerg Rudloff



- 1965 University of Berne
Graduated "cum laude" in Economics
- 1965 Credit Suisse, Geneva
- 1968 Kidder Peabody International
Managing Director
- 1978 Kidder Peabody International
Chairman
- 1980 Kidder Peabody Inc, New York
Board Member
- 1980 Credit Suisse First Boston Ltd
Managing Director
- 1983 Credit Suisse First Boston Ltd
Vice Chairman
- 1986 Credit Suisse, Zurich
Elected to Executive Board
- 1989 Credit Suisse First Boston
Chairman and CEO
- 1990 Credit Suisse Holding & Credit Suisse First Boston Group Inc.
Elected to the Board
- 1995 MC-BBL Eastern Europe
Chairman
- 1998 Barclays Capital
Chairman

Board Memberships:

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| Novartis: | Vice Chairman, Member of the Chairman's Committee, Compensation Committee and Audit Committee |
| International Capital Markets Association: | Chairman of the Board, Remuneration and Nomination Committee |
| Open Joint Stock Company Rosneft: | Member of the Board and Chairman of the Audit Committee, Remuneration Committee |
| New World Resources NV (NWR): | Member of the Board, Audit and Risk Management Committee, Remuneration Committee |
| BlueBay Asset Management plc: | Chairman of the Board, Audit Committee, Remuneration Committee |
| TBG Holdings NV (Thyssen Bornemisza): | Member of the Board |
| Thybo Investments Limited: | Member of the Board |
| Landeskreditbank Baden-Württemberg: | Advisory Board |
| Energie Baden- Württemberg (EnBW): | Advisory Board |
| Marcuard Holding: | Chairman |
| Marcuard Heritage: | Member of the Board |
| ABD Capital S.A.: | Chairman and CEO |